OPPORTUNITES



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WHO IS FRANKE?

Overview

Our purpose

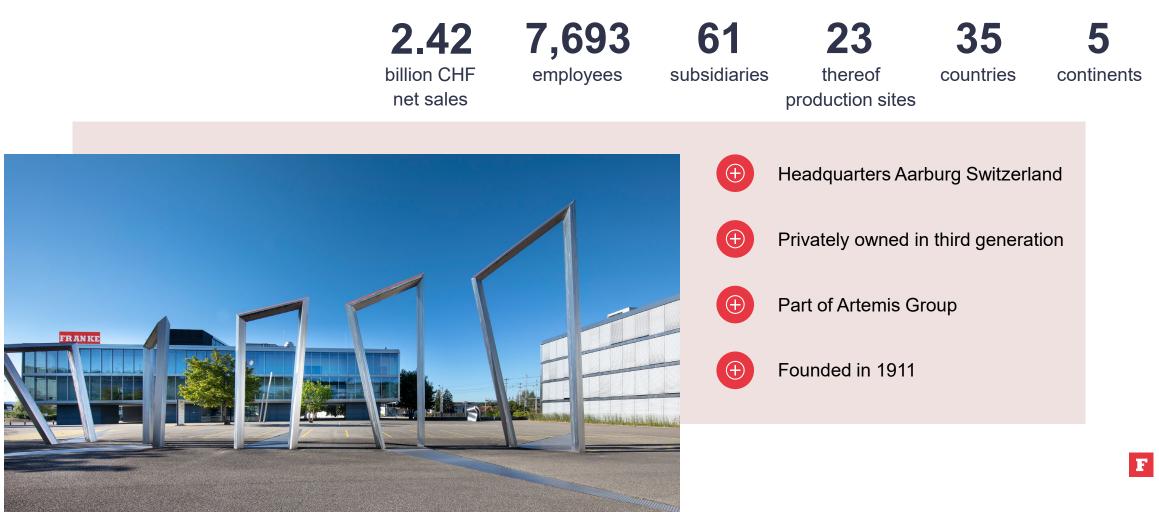
History

Management

Key figures 2023



We are a world leader in providing high quality products and solutions for any cooking style and coffee making



We operate in three divisions

Franke Home Solutions



Integrated solutions for private kitchens, combining exclusive design with Swiss quality and full-potential functionality – to meet the different needs of partners and consumers.

Franke Foodservice Systems



Innovative kitchen facilities, equipment and supplies solutions that meet the diverse needs of restaurant operators and food retailers.

Franke Coffee Systems



State-of-the-art solutions for professional coffee making that customers truly value – enabling them to create unforgettable coffee moments for their demanding consumers.

... but – in the end – we work for her, him, them, and you





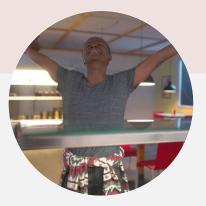
We work with the big and biggest players in the market ...

Franke	Franke	Franke
Home	Foodservice	Coffee
Solutions	Systems	Systems
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AND MANY MORE

We are driven by our purpose to transform change into opportunities to shape a better living

For example ...



By helping a start-up company in the foodservice industry open a restaurant and expand.



By helping a gas station owner boost sales of coffee drinks.



By helping a father surprise his daughter.



By enabling an employee to grow with us and make a real difference.

We are driven by our purpose to transform change into opportunities to shape a better living





Our purpose is new, but that is what we have been doing for over 110 years





1930s

Breakthrough on Swiss market through development of first stainless steel sinks.

Slighty later production of seamless sinks through new welding technique.

Start of series production.

A F h ta b

1939 After Hermann Franke's death, his son Walter takes over the business.



Our purpose is new, but that is what we have been doing for over a century

1971

Installation of first McDonald's restaurant in Munich.



From 1978

Acquisition of Progressive Corporation and leap into US market; entry into foodservice kitchen business.



From 1988

Introduction of divisional structure to accelerate global development of core businesses with the aim of a top position.

1988



1975 Change of ownership: Willi Pieper, family friend, acquires Franke.



1984

Acquisition of Augsburger AG, Switzerland; entry into professional coffee machine business.



1950

Our purpose is new, but that is what we have been doing for over a century

1989

Michael Pieper becomes new owner / CEO; a rapid, systematic expansion globally begins.



From 2005 Acquisition of Faber Group, Italy; entry into the hood business.



2020 & 2021

Portfolio streamlining: Merger of Faber and Franke Kitchen Systems to form Franke Home Solutions; sale of Franke Water Systems.

TODAY

1988



From 1990 Acquisition of

Acquisition of Carron Phoenix Ltd, Scotland; entry into synthetic sink business.



From 2018

Acquisition of Chain Link Services Ltd, US; entry into the C-store business.

Majority stake in Dalla Corte, Italy; entry into the traditional premium espresso machines business.



We continue to nurture our heritage under the lead of our management board



Patrik Wohlhauser President / CEO

Franke Group

DIVISIONS



Barbara Borra President / CEO Franke Home Solutions



Peter Revesz President / CEO Franke Foodservice Systems



Marco Zancolò President / CEO Franke Coffee Systems

CORPORATE FUNCTIONS



Jürg Fischer Chief Financial Officer



Markus Bierl Chief Information Officer



Beat Sigrist Chief Human Resources Officer



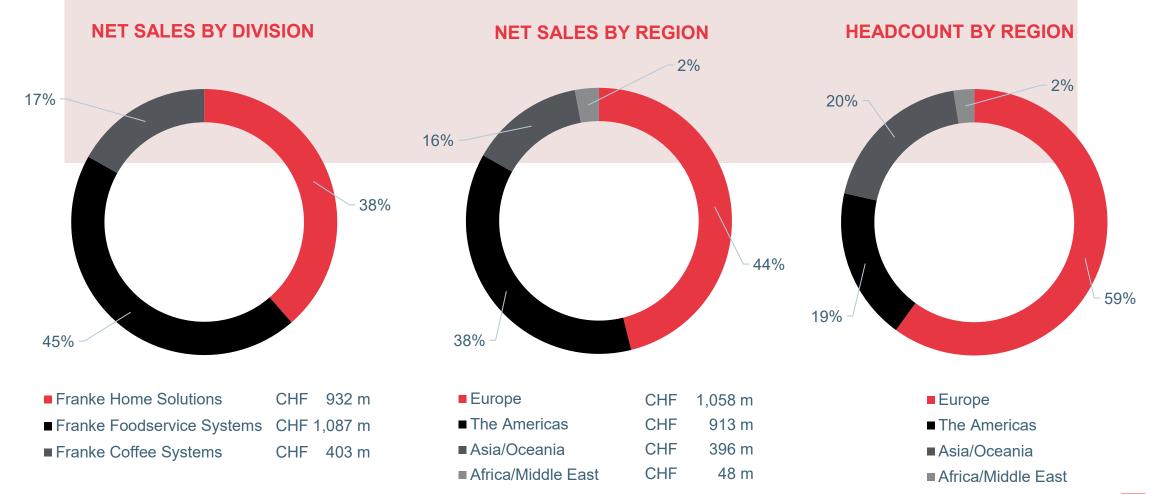
Gianluca Mapelli Chief Operating Officer

Resulting figures

Financial year 2023

Net sales in CHF M	2,416.4		Equity ratio	59.9%
EBITDA in CHF M / % of net sales	274.9	11.4%	Investments in CHF M	90.3
EBIT in CHF M / % of net sales	193.1	8.0%	Employees ² average number	7,693
Profit after tax in CHF M / % of net sales	157.2	6.5%	Per capita sales in CHF thousand	314.1
Cash flow¹ in CHF M / % of net sales	227.8	9.4%	Group companies	61
Equity in CHF M	1,208.3			
	1 Profit after tax plus depreciation, amortization and impairmen 2 Without apprentices			

Resulting figures Financial year 2023



15

FRANKE'S DIVISIONS IN DETAIL

Franke Home Solutions Franke Foodservice Systems Franke Coffee Systems



FRANKE HOME SOLUTIONS

Driven by lifestyle curiosity and foresighted partnerships, we seamlessly deliver distinctive and reliable solutions that expand beyond kitchen to empower home-lovers and fulfill their evolving life ambitions.



We offer our solutions to homes worldwide

World-leading provider of intelligent systems and integrated solutions



Facts and Figures

932 million CHF net sales 4,134

employees

subsidiaries

35

15 thereof production sites

32 countries mill

100

million households trust us worldwide

110+ years of experience

We are a full system provider for food preparation, cooking, and indoor air quality



We are a full system provider for food preparation, cooking, and indoor air quality

Stainless steel Worktops

Accessories

Waste management







Our innovations enable consumers to fulfill their evolving life ambitions

Such as ...

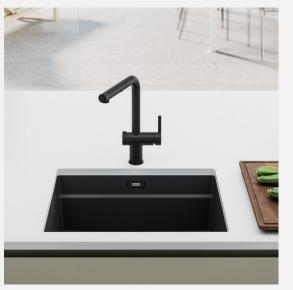
F-Inox Technology

Exclusive coating, which is water repellent, scratch- and heatresistant, and enables you to dry sinks without ring stains.



Active Twist

A stylish, minimalist connection of the tap and sink, allowing the operation of the sink drain to fill and empty the sink.



Click for more information

Mythos Air Hub

State-of-the-art air sanitization system provides you with purer air by removing odour and abating up to 99.99% of viruses and bacteria.



Our integrated solutions come into play for ...

Business Partners

Kitchen manufacturers, kitchen studios, appliances distributors

Professionals Architects, interior designers, planners

Home Lovers Homes all over the world





and we are also an original equipment manufacturer (OEM)

FRANKE FOODSERVICE SYSTEMS

Fully committed to our customers' brands globally and locally, we create comprehensive foodservice solutions that efficiently deliver compelling consumer experiences in diverse, fast-evolving markets.



We offer our foodservice solutions worldwide

Among the top suppliers for world-leading brands



Facts and Figures

1,087

million CHF

net sales

1,898

employees

15 subsidiaries

thereof production sites

5

global hubs (Americas, APAC, EMEA)

70+

~200,000

orders per year

~2,300 years of experience projects per year

We provide a 360° service in food facilities

Kitchen Projects & Resupply Rollouts After-Sales Service

Development & Sourcing



Outfitting stores, e.g. consulting, planning, kitchen design & equipment, logistics, program management

Range of small-wares and replacement equipment, 24h online service





Global after-sales solutions, e.g. technical advice, warranty handling, crew training, servicenetwork, spare parts Product solutions, e.g. R&D, in-house production, global sourcing

Our innovations enable our partners to deliver compelling consumer experiences

Such as ...

Franke Transporter

Swiftly and efficiently carries packaged food items from preparation to order assembly to the point of service.



Frontline Cooker

Ensures efficiently cooking and serving the type of noodles that fit specific restaurant menus.



Click for more information

Frozen Fry Dispenser

Ensures crispier frozen-to-fried food with less oil absorption – for the highest quality and consistency in fried food.



Our world leading solutions come into play for foodservice providers in ...

Quick-service Restaurants **C-Stores**

Casual Dining

Recreation Foodservice Onsite Foodservice & Cafeterias



FRANKE COFFEE SYSTEMS

Combining our passion for evolving coffee cultures and game-changing technology, we develop indispensable solutions for our customers enabling them to consistently craft memorable, personal coffee moments.



We offer our coffee solutions worldwide

Among the top 3 global providers worldwide



320+ global partners

> 80 countries

40+

years of experience

Facts and Figures

403 million CHF net sales 953

employees

subsidiaries

thereof production sites

2

F

Our range of professional coffee machines provide complete coffee experiences for all needs

Beyond Traditional



Mytico line

Fully automatic and modular A line

A800A300A400A1000S700A600SB1200Dalla Corte

Traditional

We offer full-circle solutions and services

Digital Services

User Interface



Elevate coffee quality, improve experience and profits – e.g. by monitoring sales, in-cup quality, central fleet management (incl. menu and recipe management, promotions)



Intuitive touch screen can be tailored to individual requirements for improved sales performance

Coffee Competence & Program Consulting Support



Range of added-value services – from research to branding and promotion – to help customers stay ahead and develop compelling coffee programs

After-Sales Service



Global service network of certified partners for all customer needs, incl. employee trainings, programming personalized coffee needs and regular maintenance checks

Our innovations combine our technologies to consistently create unforgettable coffee moments

Such as ...

SB1200

Speciality Beverage Station, uniquely designed to offer complete flexibility and choice, utilizing state-of-the-art technologies to maximize the variety of hot and cold beverages.

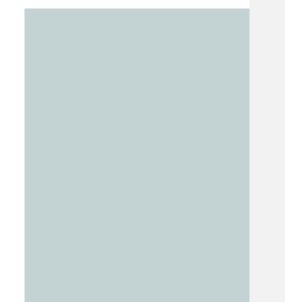


MYTICO LINE

Game-changing coffee machine line that combines impeccable Italian design on the outside and Swiss quality on the inside, producing consistent, barista-grade coffee.



Our solutions come into play in ...





Hotels, restaurants,

caterers



C-Stores, forecourt,



Workplaces



Specialty coffee shops



Quick-service restaurants



retail

Bakeries



Healthcare

SUSTAINABILITY AT FRANKE



Our people

Society



Sustainability is a crucial part of our group-wide strategy

Because ...



A deep understanding of our impact on the planet is vital to its continuous improvement.



We further believe in international human rights, responsible governance, and the importance of being a good corporate citizen.



Compliance with those values is the foundation to make business.

We have been measuring and reporting since 2011.



And we commit to state-of-theart initiatives

Target Setting

- United Nations Sustainable Development Goals (SDGs)
- Science-based Targets initiative (SBTi)



SCIENCE BASED TARGETS

Supply Chain

- Carbon Disclosure Project (CDP)
- Sedex



Measuring & Reporting

- United Nations Global Compact (UNGC)
- Global Reporting Initiative (GRI)
- Greenhouse Gas Protocol (GHG)



Overview of the latest highlights

2023

7.5%

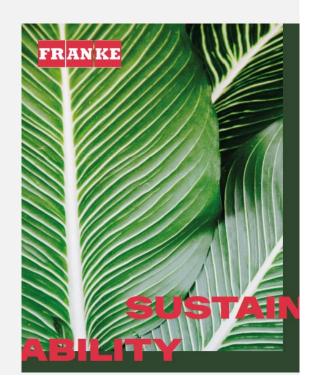
reduction in Scope 1 and 2 CO_2e^* emissions compared to 2022

57%

of the total electricity consumed across the Franke Group came from renewable sources

361

Employees trained in one of our Leadership Development Programs since the launch in 2022



14%

reduction in our natural gas consumption compared to 2022

96%

of Franke production sites with a certified quality management system according to ISO 9001

300%

Increase in employees being reviewed in the talent management succession planning

*CO₂e (carbon dioxide equivalent) is a standard unit which can be used for
 ⁷ measuring carbon footprints, taking all greenhouse gases into account.

We have set ourselves long-term goals along our three priorities

Environment

We want to reach net zero by 2050 in production and in our value chain – and reduce our emissions from production and purchased energy by more than 50% by 2030 compared to 2020.

Minimizing our life-cycle impact on the planet

Our People

We want to provide a work environment that is engaging and inclusive – one that empowers our diverse employees to learn and do their best work every day.

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-	

Society

We want to make significant contributions to key societal needs and the well-being of communities. Our approach to product responsibility and sustainable innovation plays an important role for this.

Enabling, engaging and empowering our employees at all levels

Being a good corporate citizen

What we do for the environment

Reducing our life-cycle impact



We analyse our distribution networks and partner up to find better solutions.

sourcing decisions.

We foster projects which reduce emissions or enable a

DISTRIBUTION PRODUCT USAGE PRODUCTION switch to renewable sources. END OF LIFE **MATERIALS & SUPPLY** In addition to recycling and (+)reusing materials, we embed We continuously increase our (+)circularity in the conception of understanding of Scope 3 our offerings. emissions and make better

We assess and improve product life cycles and invest in R&D to optimize the energy consumption of our solutions.

(+)

39

(+)

What we do for the environment Resulting figures 2023

We developed near-term and net-zero targets in line with the Paris Climate Agreement. The Science Based Targets initiative (SBTi) has validated them according to their high standards.

Climate and energy

Our photovoltaic plants have the capacity to generate around 3,500,000kWh of electricity per year Our total electricity consumption has decreased by 9.9%



Resource use and circularity

77.2% of our waste is recycled vs. 75.8% in 2022

An estimated 49.5% of our stainless steel are composed of recycled materials.

 $^{*}CO_{2}e$ (carbon dioxide equivalent) is a standard unit which can be used for measuring carbon footprints, taking all greenhouse gases into account.

What we do for the environment

Resulting figures 2023







Increasing our share of self-generated electricity through **photovoltaic plants,** e.g. in IT, CH, CN, IN, DE. Most of our **packaging materials** are **renewable**. We push for the share to further rise as done with a project in Strečno (SK). Franke Foodservice Systems in Germany imports large quantities of products that are now **partially shipped by e-trucks**. Franke Home Solutions UK supported **conservation** activities like removing nonnative species and creating outdoor activity areas for for local communities. AUDITS CERTIFICATION AFTER SALES SERVICE

For the third year, our suppliers fill in the **CDP** questionnaire to tackle our Scope 3 emissions.

What we do for our people

Training and education

We provide both on-the-job learning and training opportunities. Our Franke Academy offers career starter programs, leadership trainings, project management, and more.

We encourage individual development through trust, high work flexibility, and by offering the right tools – all designed to engage and empower our people at all levels.

Occupational safety and health

The health and safety of our employees is our top priority. It is a prerequisite for the way we work. That is why we give it our all to increase safety – through our processes, structures, and ways of working.

What we do for our people

Resulting figures 2023

Training and education

On track to reach the goal of training 500 leaders in the Leadership Development Programs 118 employees were trained in project management skills

More than 50% of Franke's employees had at least one My Contribution Dialogue Internal promotion rate for the Global Leadership Team was 74%



Occupational safety and health

22 out of 25 production companies are ISO 45001 certified in 2023 Continued rollout of tool to register safety observations and take faster decisions

What we do for society



Charites and donations

We donate products, services, and money, for example to charities, food banks, and schools.

Partnerships

By sharing our businesses expertise, we aim to enable partner institutions like universities to generate positive impact.

Volunteering

We get involved in volunteering projects, where our knowledge benefits good causes.



What we do for society

Results 2023

Our customer-centric approach drives us to continuously seek innovative, sustainable solutions for today's demands as well as anticipating those of tomorrow. We also contribute to society through donations and volunteering initiatives.

Product responsibility and sustainable innovation



Meeting high quality and safety standards complying with technical and food safety regulations Quality management: 24 out of 25 production companies are ISO 9001 certified (96%)

Several innovations have been developed (e.g. Mythos T-Shelf hood) Sustainability award for Faber Italy from the German Institute for Quality and Finance

45

What we do for society

Clean cooking project

The problem

2.4 billion people worldwide still cook with open fires and inefficient cooking stoves¹, leading to

- **detrimental impact on their health**, approx. 3.2 million premature deaths per year¹,
- lost time for paid work or education through wood collecting (15+ hours per week)²
- climate harming emissions

Our clean cooking project

Goal: Getting households to replace their firewood or charcoal cooking stove with available and affordable smoke-free cooking stoves, e.g. electric or LPG (= Clean Cooking).

 Supports UN sustainable development goal to ensure universal access to affordable, clean cooking solutions

What we do: Donation partnership with SNV – the leading European NGO in Energy Access and Clean Cooking for the world's poorest.



Project: Financing of SNV's 'Smoke Free Villages' program in Cambodia and Nepal with CHF 1 Mio over the next 3 years. The program drives Clean Cooking with a proven behavior change program and 'smart subsidies' for lowest income households.

Initiative started in 2024

LET'S BE FRANKE

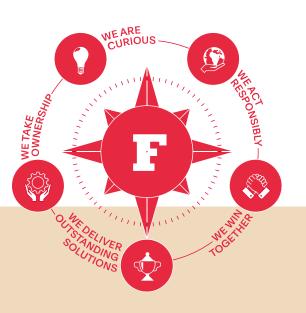
- Be part of our global family
- Shape your individual career

- Do your best work
- Make a difference

Constantly evolve



We are only as good as each and every one of us



Because we believe that our competitive advantage lies in our people.



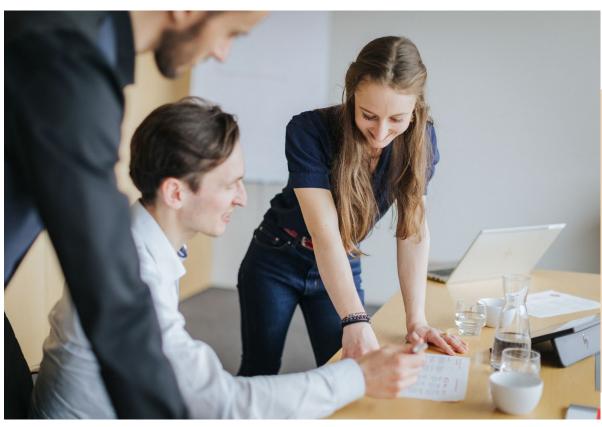


In their experiences, skills, career paths, personalities, and everything they can offer



and in the way we work together, our mindsets, behaviors, and simply put – in our unique Franke culture.

That is why we invest in our people and our work environment so that we can grow together



We offer

a world of opportunities – for our people, and maybe for you?

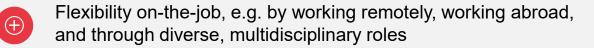
Let's have a look!

Be part of our global Franke family

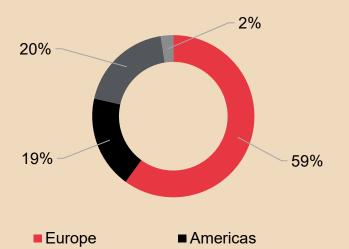
Despite our sheer size we are one big, global family. Experience our unique culture and work with others from different countries, cultures, divisions, functions, ages, and genders. We are genuinely curious: What could you add to our global team?

Experience community

- A privately-owned company
- Global company
- Group with the advantages of a mid-sized company
- Great team spirit and teamwork



EMPLOYEES BY REGION 2023



Asia/Oceania Africa/Middle East

7,693 employees

continents

5

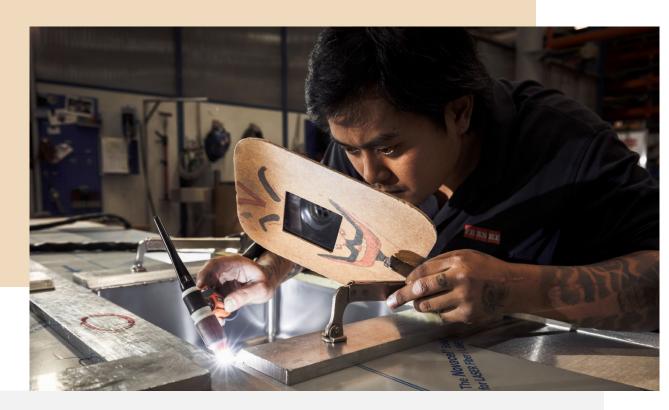
61 subsidiaries

35 countries

Do your best work – because we believe in you

At Franke, you can actually enable progress at all levels – and we believe you will!

Enable progress





Solve key needs & create added value

We put our customers, their needs and challenges at the center of our work. Find ever-new solutions to their needs to create an added value.



Willingness to continuously transform ourselves

We believe in what you can offer, and we are excited to shape new paths together. Challenge the status quo with your bold ideas to improve our solutions, processes, and more.

Hands-on mentality

Pragmatism, motivation to change and enable progress is what we encourage, recognize and promote.

Constantly evolve

We offer a variety of learning opportunities to enhance your skills and knowledge. Learn from each other and gain valuable experiences by working with our partners, customers and colleagues.



Learn from the best



Learn on-the-job through project assignments, action learning, and diverse roles.



Work with top companies and brands worldwide – learn with and from them.



Benefit from a variety of learning opportunities through our Franke Academy – leadership trainings, project management, and more.



Get insights through our partnerships with leading business schools around the world, e.g. Hult EF.

Shape your individual career with us

At Franke, you are not a number. We see you as the person you are, with individual needs, strengths, values, and flaws. You are in the lead of your journey, and we are here to support you in every step. Let's shape your very own journey together.

Be great

Talent and career development programs, e.g. Graduate & Early Career Program, One Franke Talent Program, and apprenticeships



Clear focus on promoting internal people – with the goal to promote 40% of our people internally



International career opportunities



Make a difference

We want to have a positive impact on our partners, customers, consumers, employees and all the communities we work in – through our products and solutions, but also by reducing our ecological footprint continuously.



Do good



Help our business partners grow and evolve their businesses.



Provide products and solutions that create special moments, experiences, and memories for our consumers.



Solve essential challenges, such as the need for cleaner water and air in households around the world.

Support us in meeting our ambitious environmental targets and in developing more sustainable practices.

SO, LET'S BE FRANKE.

LET'S GROW AND SHAPE FRANKE'S FUTURE – TOGETHER.

JOIN US







Contact

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